

**MINUTES OF THE MEETING OF THE CABINET
HELD ON WEDNESDAY, 17 JUNE 2015**

COUNCILLORS

PRESENT Doug Taylor (Leader of the Council), Achilleas Georgiou (Deputy Leader), Daniel Anderson (Cabinet Member for Environment), Yasemin Brett (Cabinet Member for Community Organisations and Culture), Alev Cazimoglu (Cabinet Member for Health and Social Care), Nneka Keazor (Cabinet Member for Public Health and Sport), Ayfer Orhan (Cabinet Member for Education, Children's Services and Protection), Ahmet Oykener (Cabinet Member for Housing and Housing Regeneration), Alan Sitkin (Cabinet Member for Economic Regeneration and Business Development) and Andrew Stafford (Cabinet Member for Finance Efficiency)

Associate Cabinet Members (Non-Executive and Non-Voting): Bambos Charalambous and George Savva MBE

ABSENT **Associate Cabinet Members (Non-Executive and Non-Voting):** Vicki Pite

OFFICERS: James Rolfe (Director of Finance, Resources and Customer Services), Ian Davis (Director of Regeneration and Environment), Ray James (Director of Health, Housing and Adult Social Care), Andrew Fraser (Director of Schools and Children's Services), Asmat Hussain (Assistant Director Legal and Corporate Governance), Kate Robertson (Assistant Director for Customer Service, Communications and Business Change), Jeff Laidler (Head of Sustainability), Marc Clark (Project Manager - Ponders End) and Andrew Golder (Press and New Media Manager) Jacqui Hurst (Secretary)

Also Attending: Geraldine Gavin (Independent Chair of the Local Safeguarding Children Board, Councillor Derek Levy, members of the public.

**1
APOLOGIES FOR ABSENCE**

Apologies for absence were received from Councillor Vicki Pite (Associate Cabinet Member – Enfield North) and Rob Leak (Chief Executive).

An apology for lateness was received from Councillor Bambos Charalambous (Associate Cabinet Member – Enfield West).

**2
DECLARATION OF INTERESTS**

Councillor Yasemin Brett (Cabinet Member for Community Organisations and Culture) declared a disclosable pecuniary interest in Report No.6 – Review of Conservation Area Character Appraisals and Management Proposals: Phase 2 (Minute No.7 below refers) as she lived in one of the conservation areas listed in the report and which had been subject to a review. Councillor Brett left the meeting for the discussion of this item and took no part in the decision of Cabinet.

Asmat Hussain (Assistant Director – Legal and Corporate Governance) advised Members and Officers present that the Board Directors of Housing Gateway Limited should declare other non-pecuniary interests in respect of Report Nos. 10 and 15 – Housing Gateway Limited Annual Report (Minute Nos. 11 and 23 below refer). Therefore, Councillors Achilleas Georgiou (Deputy Leader), Ahmet Oykenler (Cabinet Member for Housing and Housing Regeneration) and Andrew Stafford (Cabinet Member for Finance Efficiency); and, James Rolfe (Director of Finance, Resources and Customer Services), Ian Davis (Director – Regeneration and Environment) and, Asmat Hussain (Assistant Director – Legal and Corporate Governance) declared other non-pecuniary interests in respect of these reports.

**3
URGENT ITEMS**

NOTED that the reports listed on the agenda had been circulated in accordance with the requirements of the Council's Constitution and the Local Authorities (Executive Arrangements) (Access to Information and Meetings) (England) Regulations 2012. These requirements state that agendas and reports should be circulated at least 5 clear days in advance of meetings.

**4
DEPUTATIONS**

NOTED that no requests for deputations had been received for presentation to this Cabinet meeting.

**5
ITEMS TO BE REFERRED TO THE COUNCIL**

AGREED that the following reports be referred to full Council:

1. Report No.7 – Library Development Strategy
2. Report Nos. 11 and 16 – Mobilisation and Operation of the Lee Valley Heat Network
3. Report Nos. 12 and 17 – Re-provision Project – Construction Contract
4. Report No.5 – Ofsted Improvement Plan (for information only)
5. Report Nos. 10 and 15 – Housing Gateway Limited Annual Report (for information only)

6

ENFIELD OFSTED IMPROVEMENT PLAN

Councillor Ayfer Orhan (Cabinet Member for Education, Children's Services and Protection) introduced the report of the Director of Schools and Children's Services (No.5) presenting the Enfield Ofsted Improvement Plan following the inspection in Enfield from 20 January to 11 February 2015.

NOTED

1. That the Office for Standards in Education, Children's Services and Skills (Ofsted) had carried out an inspection in Enfield as detailed in the report. The Inspectors found that the local authority leads effective services which had resulted in an overall judgement that children's services in Enfield were "Good". The work of the Local Safeguarding Children Board had also been judged as "Good"; section one of the report referred.
2. The content of the following documents which had been appended to the report:
 - Enfield Improvement Plan
 - Inspection of services for children in need of help and protection, children looked after and care leavers and review of the effectiveness of the Local Safeguarding Children Board
 - Annual report of the Independent Reviewing Officer – 2014/15
3. Councillor Orhan outlined the current framework of Ofsted inspections and the high standards to be achieved. To date only 20% of local authorities inspected so far under the current framework had achieved a "Good" rating. Enfield was the only London Borough to have achieved this high standard to date. Congratulations were extended to all involved. This was an exceptional outcome for Enfield. However, the Council was not complacent and recognised the significant challenges ahead.
4. The key messages arising from the inspection report were highlighted for Members. The Council must maintain its current focus in order to continue to further improve. It was recognised that staff morale was high and that Enfield provided a strong and effective leadership. Effective partnership working had been recognised as had the strong political commitment in Enfield. The Borough had been acknowledged as ambitious and innovative in its approach.
5. The contents of the Action Plan in response to the 15 recommendations arising from the inspection: 11 referring to Schools and Children's Services and 4 referring to the Local Safeguarding Children Board. Officers were grateful to Ofsted for highlighting the areas requiring further improvement.

CABINET - 17.6.2015

6. The work which was being undertaken to address the issues of Child Sexual Exploitation. The newly formed Member led task group would be having its first meeting in the near future.
7. Councillor Orhan highlighted the key issues for Members' consideration and drew attention to the Safeguarding and Quality Assurance Service Independent Reviewing Officer Annual Report 2014/2015.
8. Geraldine Gavin (Independent Chair of the Local Safeguarding Children Board) outlined a number of points for Members' attention. The Board had been praised for its strong and effective partnerships and dialogue with the voluntary sector. Members noted that the Board worked closely with the Boards of neighbouring authorities. The Independent Chair was line managed by the Chief Executive and met regularly with the Cabinet Member for Education, Children's Services and Protection.
9. Members noted that Child Sexual Exploitation (CSE) was a priority for the Board, and nationally. Plans were in place and the newly appointed team would provide an effective focus of the multi-disciplinary work to be carried out. The challenges ahead were recognised. The 4 recommendations arising from the Inspection for the Board were acknowledged and discussed. Work would continue with the voluntary sector and partner agencies.
10. Councillor Orhan praised the strong leadership of Andrew Fraser (Director of Schools and Children's Services). Andrew Fraser was proud of the outcome of the Inspection in Enfield. The value of both committed staff and political support was recognised. New challenges would continue to arise in the future. It was imperative that the Council continued to focus on the recruitment and retention of high calibre staff to ensure that high standards of service could continue to be provided and improved upon.
11. Councillor Georgiou reiterated that this was an achievement for Enfield to be proud of. The high calibre services being provided to the children in the Borough had been recognised. On behalf of the Cabinet he expressed his thanks and appreciation to all involved.

Alternative Options Considered: Not applicable.

DECISION: Cabinet agreed

1. To note the following documents as appended to the report:
 - Enfield Improvement Plan
 - Inspection of services for children in need of help and protection, children looked after and care leavers and review of effectiveness of the Local Safeguarding Children Board

- Annual Report of the Independent Reviewing Officer - 2014/15
2. To support the Schools and Children's Services Department and the Enfield Safeguarding Board to implement and achieve the actions relating to the 15 recommendations outlined in the Improvement Plan.
 3. To note the specific recommendations within the plan to improve the oversight and scrutiny functions of Senior Managers, the Enfield Safeguarding Children Board and elected members. The events in Rotherham and related published reports highlight the level and nature of risks faced should oversight and scrutiny of unsystematic or lack effective challenge.
 4. To refer this report to Council for information.

RECOMMENDED TO COUNCIL, that the report be considered for information.

Reason: Enfield's Children's Services and the Enfield Safeguarding Children Board would require the commitment and support from multiple partners and form colleagues across the Council in order to deliver on this plan within the allotted timescales.

(Non key)

7

REVIEW OF CONSERVATION AREA CHARACTER APPRAISALS AND MANAGEMENT PROPOSALS: PHASE 2

Councillor Yasemin Brett (Cabinet Member for Community Organisations and Culture) left the meeting for the discussion of the following item (Minute No.2 above refers).

Councillor Daniel Anderson (Cabinet Member for Environment) introduced the report of the Director of Regeneration and Environment (No.6) seeking approval of the revised Appraisals and Management Proposals for the conservation areas set out in the report.

NOTED the review that was being undertaken of the Borough's Conservation Area Character Appraisals and Management Proposals, as detailed in the report. This represented phase two of the review. The revised documents reflected legislative and other changes in recent years, as set out in section 3 of the report, and would continue to ensure the effective maintenance of these key areas.

Alternative Options Considered: An alternative option would be to not update the Conservation Area Appraisal and Management Proposal documents. The documents approved in 2008, 2009 and 2010 were now out of date in terms of national planning policy and the recasting of the local planning policy through the Local Plan, English Heritage guidance and changes in the physical fabric of the area over the last five years from

development. These documents do not provide an up-to-date policy background to support Development Management decisions, including appeals. Not to update the documents would put them out of sync with the documents for other conservation areas in the borough that had been approved and updated under Phase 1.

DECISION: The Cabinet agreed to approve the revised Appraisals and Management Proposals for the following conservation areas:

- Abbotshall Avenue
- Grange Park
- Meadway
- Southgate Circus
- The Crescent
- The Lakes

Reason: The documents had been through consultation with local conservation area study groups, the Conservation Advisory Group (CAG) and the general public via the website and a public meeting held on 9 April. Historic England (formerly English Heritage) made minor comments on the detail of the text. The results of the consultation and the changes made were set out in Appendix 1 of the report.

(Key decision – reference number 4092)

Councillor Yasemin Brett returned to the meeting.

Councillor Bambos Charalambous arrived at this point in the meeting.

8

LIBRARY DEVELOPMENT STRATEGY 2015-2018

Councillor Ayfer Orhan (Cabinet Member for Education, Children's Services and Protection) introduced the report of the Director of Finance, Resources and Customer Services (No.7) seeking approval of a new Library Development Strategy 2015-2018 and the investment necessary to realise the vision.

NOTED

1. That the Library Strategy recognised the pressures on resources and the changing needs of the Borough's residents. The Council was committed to providing a sustainable future for its libraries. The Strategy set out in Appendix C of the report provided a clear vision for the future. The Council would continue to support all 17 libraries, which was the highest number in a London Borough. A number of initiatives were being considered including co-locations; increased community involvement and the provision of space for community and voluntary organisations with effective partnership working.

CABINET - 17.6.2015

2. The opening hours of the libraries would be considered with the potential for some libraries opening for some hours on 7 days per week. Councillor Orhan highlighted a number of positive issues for Members' attention and outlined the targeted support that would be offered for residents who were unable to physically visit a library.
3. The key outcomes of the consultation were highlighted in section 7 of the report. Section 7.13 of the report set out how the Council had amended its original proposals in the light of responses received during the consultation.
4. An equality impact assessment had been undertaken as detailed in section 8 of the report.
5. That paragraph 5.10 of the report had been amended to read: "Bring to an end the mobile library service and existing/new customers who cannot attend a physical library will be offered a different service through an extended Home Library Delivery Service which will be supported by volunteers".
6. A further report would be provided at a future meeting of the Cabinet, when appropriate, providing an update on the developments being implemented.
7. Councillors Sitkin and Brett praised the proposed Library Strategy which was innovative and exciting. It represented a vision for the future and embraced the development of modern technology. The retention of 17 libraries was acknowledged together with the proposals for voluntary sector involvement.

Alternative Options Considered: The Council had considered four key alternatives, as set out in section 10 of the report and summarised below:

- Retaining the service as it currently stands with no budget reduction.
- Increasing revenue and cutting costs without impacting on service delivery
- Closure of libraries
- Outsourcing libraries to a trust or other organisation

RECOMMENDED TO COUNCIL

1. The Library Development Strategy as set out in Appendix C of the report be approved at the forthcoming Council meeting. This proposed delivering option 1 of the consultation options with some amendments to reflect the views expressed.
2. To note that the 7 day a week opening for the four flagship libraries would be piloted for one year and then reviewed.
3. That the Director of Finance, Resources and Customer Services and Cabinet Member for Education, Children's Services and Protection be

delegated authority to approve co-location partnerships for the community libraries.

4. That the capital works required to deliver the improvements to the Edmonton Green Library set out in section 12a of the report (up to £5m) be added to the Council's Capital programme with the Director of Finance, Resources and Customer Services and Cabinet Member for Finance Efficiency being given delegated authority to start procurement and award contracts subject to further key decision notifications.

Reason: To deliver significant savings towards the Council's £80m target whilst protecting libraries from closure and ensuring a viable future for libraries that remain at the heart of local communities. The proposed option was the preferred option of the majority of respondents in a comprehensive consultation with amendments to reflect the concerns raised. The Equalities Impact Assessments illustrate that no one group was adversely affected by the proposal with access remaining high.

(Key decision – reference number 4043)

9

REVISED TERMS OF REFERENCE FOR LOCAL PLAN CABINET SUB-COMMITTEE

Councillor Alan Sitkin (Cabinet Member for Economic Regeneration and Business Development) introduced the report of the Director of Regeneration and Environment (No.8) seeking approval to the revised terms of reference for the Local Plan Cabinet Sub-Committee.

NOTED the proposed revisions to the terms of reference for the Local Plan Cabinet Sub-Committee were in relation to neighbourhood planning, the Community Infrastructure Levy Regulation 123 list (CIL expenditure) and Memorandum of Understandings for plan making, as detailed in the report. The proposals would streamline the decision making processes.

Alternative Options Considered: None.

DECISION: The Cabinet agreed to approve the revised terms of reference for the Local Plan Cabinet Sub Committee as set out in Table 1 of the report, Proposed Terms of Reference in section 4 of the report.

Reason: Changes to the terms of reference were necessary to ensure that decisions were made in the most efficient way in accordance with the Government legislation and the Council's Constitution. The terms of reference seek to secure the optimum balance between accountability, efficiency and speed in preparing local planning documents and the Community Infrastructure Levy charging schedule, and responding to neighbourhood planning.

(Non key)

10

SMALL HOUSING SITES: COMPULSORY PURCHASE ORDERS

Councillor Ahmet Oykenar (Cabinet Member for Housing and Housing Regeneration) introduced the report of the Director of Regeneration and Environment (No.9) seeking approval to the making of compulsory purchase orders, as set out in the report.

NOTED

1. That council officers would engage and negotiate with all parties, where known, with property interests to attempt to reach an amicable agreement for the purchase of those interests, but in the event that terms could not be agreed it was proposed that the Council resolved to use powers to make Compulsory Purchase Orders to ensure the delivery of much needed new housing.
2. The sites in question, as detailed in the report.

Alternative Options Considered: NOTED that no alternative options had been considered for the four sites in question for the reasons set out in section 4 of the report.

DECISION: The Cabinet agreed

1. To resolve to use Compulsory Purchase Order powers under section 226 1 (a) of the Town and Country Planning Act 1990 (as amended) and Section 13 of the Local Government (Miscellaneous Provisions) Act 1976 (if required) to make the following Compulsory Purchase Orders:
 - The London Borough of Enfield (Gatward Green Development) Compulsory Purchase Order 2015
 - The London Borough of Enfield (Cedars Court Development) Compulsory Purchase Order 2015
 - The London Borough of Enfield (Ordnance Road Development) Compulsory Purchase Order 2015
 - The London Borough of Enfield (Lousada Lodge Development) Compulsory Purchase Order 2015

As detailed in the report, in respect of the land shown on the plans in appendices 2, 3, 4 and 5 of the report, to effect acquisition of land and new rights within the areas on each site described in the report and shown on the Plans "The Order Land".

2. To note the generic draft Statement of Reasons (Appendix 1 of the report) which set out the justification for making the Compulsory Purchase Orders in relation to the Order Land referred to in Appendices 2, 3, 4 and 5 of the report.

3. To delegate authority to the Director of Regeneration and Environment, acting in consultation with the Director of Finance, Resources and Customer Services, to take all the necessary steps consequent to the making of any Compulsory Purchase Order, on the basis that there was a compelling case in the public interest to make the Order, including:
 - (a) To publish the draft Compulsory Purchase Orders, referred to within this report, to seek confirmation of the Secretary of State and if confirmed, implement the Order.
 - (b) To modify the draft Statement of Reasons and the Order Plan and effect any other procedural requirements including (but not limited to) the publication and service of all notices and the presentation of the Council's case at any public inquiry.
 - (c) To acquire any interests in land within the Order Land by agreement and the making of payments equivalent to the market value of the property interest being acquired plus any statutory payments and disturbance compensation of the provision of property or services in lieu of the market value of the property interest being acquired and any statutory payments and disturbance compensation or the provision of property or services in lieu of the market value of the property interest being acquired and any statutory payments and disturbance compensation, in contemplation of the Order being made; and
 - (d) If and when the Order is confirmed then to acquire by compulsion and make payments of statutory compensation, if voluntary agreements could not be reached.

Reason: To enable the development of four sites. The Council being of the view that the proposed acquisition of the Order Land would: facilitate the carrying out of the development/redevelopment or improvement on or in relation to the Order Land; and, contribute to the promotion or improvement of the economic, social and environmental well-being of the Borough.

(Key decision – reference number 4120)

11

HOUSING GATEWAY LIMITED ANNUAL REPORT

Councillor Ahmet Oykenner (Cabinet Member for Housing and Housing Regeneration) introduced the report of the Director of Finance, Housing and Customer Services (No.10) presenting the Housing Gateway Limited First Annual Report.

NOTED

1. Report No.15 also referred as detailed in Minute No.23 below.
2. The success of Housing Gateway Limited which represented a model of good practice and innovative working practices for the Council. The company had bought 72 properties over the last year.

3. The savings that the Council had and would continue to achieve in the provision of temporary accommodation. Congratulations were extended to the Board of Directors for the success to date.
4. Members expressed their continued concerns regarding the Government's housing policies. The Council would continue to lobby the Government as appropriate.

Alternative Options Considered: NOTED that the alternative options had been considered by Cabinet as part of a previous report (key decision number 3782). Cabinet was now being asked to note the contents of the first Annual Report, as the sole shareholder of Housing Gateway Limited.

DECISION: The Cabinet agreed to

1. Note the contents of the Housing Gateway Limited First Annual report;
2. Refer this report to Council for information.

RECOMMENDED TO COUNCIL, that the report be considered for information.

Reason: The Council was the sole shareholder of Housing Gateway Limited and it had been agreed by Cabinet that an annual report would be prepared to update the Council on the progress made by the company.
(Non key)

12

MOBILISATION AND OPERATION OF LEE VALLEY HEAT NETWORK (LVHN)

Councillor Alan Sitkin (Cabinet Member for Economic Regeneration and Business Development) introduced the report of the Director of Regeneration and Environment (No.11) regarding the mobilisation and operation of the Lee Valley Heat Network (LVHN).

NOTED

1. That Report No.16 also referred as detailed in Minute No.24 below.
2. The funding requirements and timescales involved as set out in detail in the report and drawn to Members' attention by Councillor Sitkin.
3. The detailed recommendations set out in section 2 of the report and reflected in the decisions below.
4. That appendix 1 to the report set out the proposed governance structure; option C was being recommended as the preferred structure.

Alternative Options Considered: NOTED the following alternative options which had been considered as set out in section 4 of the report:

- Do nothing: this would lose the significant economic, environmental and social benefits forecast to be delivered by LVHN.
- Not to change the Articles of Association for HoldCo: now that the LVHN project was fully developed, it was appropriate to update the Articles to reflect the matters dealt with in this report, and to generally ensure they were up to date and fit for purpose.
- Not to provide the funding to mobilise LVHN Ltd and to enable it to operate for the first year.
- Options A, B and C: options A and B were discounted for the reasons explained in Appendix 1 of the report.

DECISION: The Cabinet agreed to

1. Confirm LVHN Ltd. As the Holding Company (HoldCo) (and of which Enfield was the sole shareholder) and approve the setting up of a wholly owned subsidiary company (OpCo) to undertake project delivery, as the method of governance and delivery for the LVHN business.
2. Approve the amended Articles of Association (including establishment of an Audit Committee) for HoldCo (as detailed in appendix 3 of the report) and to authorise that these be adopted as the revised Articles for the existing Council owned company (LVHN Ltd).
3. Approve the delegation arrangements described in section 3.7.15 of the report.
4. Approve the procurement of insurance to indemnify Council officers and Members acting as directors under the Local Authorities (Indemnities for Members and Officers) Order 2004.
5. Approve the drawdown of a total of £2.143 million from the Council's indicative capital programme consisting of:
 - £1.096 million forecast costs for the six months from September 2015 to March 2016.
 - £1.047 million forecast operational costs for the six months from April 2016 to September 2016, the drawdown of which would need to be specifically authorised by both the Director of Regeneration and Environment, and the Director of Finance, Resources and Customer Services.

This would increase the Council's project investment to £4.256 million to September 2016, as detailed in Table 1 (set out in Report No.16, Minute No.24 below refers).

CABINET - 17.6.2015

6. Approve the estimated £170k revenue cost related to borrowing an additional £2.143m, to cover interest payments and repayment of principal, with the remaining investment coming from existing budgets.
7. Recommend to full Council that the £2.143m project development costs be added to the Council's approved capital programme.
8. Approve the principle of the On-Lending Agreement, to enable LVHN Ltd. to operate at the level envisaged in the Business Plan, and a working capital facility of up to £0.5million to cover operating expenditure within the Business Plan but not covered by the On-Lending Agreement.
9. That following evaluation of the tenders and appointment of preferred bidders, the Council authorises HoldCo to enter into contract with:
 - The Design, Build and Operate contractor to commence necessary design work for the Strategic Heat Network and District Heating Energy Centre, to enable submission of the associated planning application by June 2016.
 - The Operations and Maintenance contractors for the Satellite Schemes, including an interim arrangement for the satellite scheme at Ladderswood until build out was complete.
 - The Customer Services contractor, initially for Ladderswood and as required for further stages of the project.
10. Authorise the Director of Regeneration and Environment to agree the entering into by the Council of any necessary ancillary agreements required to give effect to these contracts.

RECOMMENDED TO COUNCIL that the £2.143m project development costs be added to the Council's approved capital programme.

Reason: Enfield Council and the GLA had already invested significant resource and revenue funding to develop the LVHN Business Plan. The European Investment Bank had since demonstrated external investor confidence in the scheme. Without Enfield Council's continued investment to mobilise LVHN Ltd. and make it operational for its first full year, it is not possible to develop the Strategic Heat Network and Satellite Schemes in Phase 1. They are critical to catalysing the heat network and subsequently delivering the significant economic, environmental and social benefits forecast for this city-scale heat network.

(Key decision – reference number 4080)

13

RE-PROVISION PROJECT - CONSTRUCTION CONTRACT

Councillor Alev Cazimoglu (Cabinet Member for Health and Social Care) introduced the report of the Director of Health, Housing and Adult Social Care

CABINET - 17.6.2015

(No.12) seeking authority to enter into Stage 2 building contract for the construction of the building consistent with the previous Cabinet decision.

NOTED

1. That Report No.17 also referred as detailed in Minute No.25 below;
2. That this was an exciting and necessary project. The new facility would provide 70 bed spaces of care and accommodation for older people initially catering for the resident population transferring from the two care homes Bridge House and Coppice Wood Lodge and following this through time to become a high need residential and nursing care facility.
3. The financial implications of the project and the factors which had contributed to the cost increase as set out in section 4.6 of the report and in Report No.17 (Minute No.25 below also refers).
4. The demand for this service provision as set out in the report.
5. It was anticipated that work would begin in July 2015 with a target for completion by the end of 2016.
6. The value and necessity of this project was recognised by Members. It would provide a state of the art facility for Enfield.

Alternative Options Considered: NOTED the alternative options which had been considered as set out in section 13 of the report. Prior to the Council decision in July 2013 to make funding available for construction of the new care home a number of options had been identified

- The Council to commission the construction of building of the dual registered facility and then procure the service delivery aspect of the project separately.
- Provide site ownership to a provider chosen via tender competition for them then to develop and operate a dual registered care home on the site for the benefit of Enfield residents in need.
- Close Current Homes and re-provide with dementia bed spaces from the market.
- Abandon the Re-provision Project completely and continue as current.

Following discussion Option 1 – ie. the Council to commission the construction of building of the dual registered facility and then procure the service delivery aspect of the project separately via a contract of an appropriate length was the proposed preferred option this decision had been informed by:

- The Council's capacity to raise funds through using its borrowing facility;
- It had always been envisaged that the building should be future proof to meet changing needs.

CABINET - 17.6.2015

- The potential for shifting the balance of type of accommodation as needs change.

DECISION: The Cabinet agreed

1. To enter into Stage 2 building contract for the construction of the building consistent with the previous Cabinet decision.
2. To note that detailed recommendations were included in Report No.17, Minute No.25 below refers.
3. To note that further financial information was contained in Report No.17, Minute No.25 below refers.

Reason: To facilitate the continuation of the programme to construct a new care facility through providing authorisation to provide additional capital required due to increased construction cost.

(Key decision – reference number 4089)

14

PONDERS END 'ELECTRIC QUARTER' COMPULSORY PURCHASE ORDER

Councillor Ahmet Oykenar (Cabinet Member for Housing and Housing Regeneration) introduced the report of the Director of Regeneration and Environment (No.13) taking forward the Ponders End High Street Regeneration Scheme.

NOTED

1. That Report No.18 also referred, as detailed in Minute No.26 below.
2. The background to the proposed scheme as detailed in section 3 of the report. The proposals for housing and library provision were noted together with the timescales for moving forward.
3. The proposals to make a Compulsory Purchase Order to use if required, for the progression of the regeneration of Ponders End High Street.
4. The benefits that the scheme would bring to Ponders End. The scheme was much needed and would have a fundamental positive impact on the area.

Alternative Options Considered: NOTED the alternative options which had been considered as set out in section 4 of the report and below:

- Do Nothing – this would not deliver the Council's planning objectives as detailed in the Core Strategy
- Restrict regeneration activity to Council owned land only – this would result in piecemeal development which would not deliver a comprehensive regeneration scheme that could be achieved by tying the former Middlesex University Site into the High Street to create a

dynamic urban quarter that could contribute to the economic sustainability of the High Street.

- Acquire all land and property interests on a voluntary basis – negotiations to acquire land and property interests had been pursued and would continue to be pursued alongside any compulsory purchase process.

DECISION: The Cabinet agreed

1. To resolve the make a Compulsory Purchase Order under section 226(1)(a) of the Town and Country Planning Act 1990 (“the 1990 Act”) (as amended) for the acquisition of land and new rights within the area described in the report and shown on the plan attached at Annex A to the report. The Council being of the view that the proposed acquisition of the Order Land would:
 - (a) Facilitate the carrying out of the development/redevelopment or improvement on or in relation to the Order Land; and
 - (b) Will contribute to the promotion or improvement of the economic, social and environmental well-being of the Borough.
2. To delegate authority to the Director Regeneration and Environment, acting in consultation with the Director of Finance, Resources and Customer Services, to:
 - (a) Take all necessary steps to make the order, including the finalisation of the Statement of Reasons and the draft order and carry out all subsequent work following submission to the Secretary of State (public inquiry (if called), through to confirmation and implementation of the Planning Compulsory Purchase Order (PCPO).
 - (b) Acquire all necessary interests in land within the area subject to the PCPO either by agreement or compulsorily, (supported by Urban Vision Partnership Limited as necessary and appropriate).
 - (c) Complete agreements with landowners and others having an interest in the area to be the subject of the PCPO including where appropriate seeking agreements affecting the delivery of any part of the development and making arrangements for the relocation of occupiers.
 - (d) Following confirmation of the PCPO to pay compensation and statutory interest entitlement to former landowners.
 - (e) Institute and defend any proceedings (as appropriate) which might be necessary as a consequence of the Council’s exercise of its PCPO powers.
3. That the Order be named:

“London Borough of Enfield (Ponders End Electric Quarter) Compulsory Purchase Order 2015”.

Reason: The use of Compulsory Purchase powers was a vital tool in delivering large, mixed use regeneration schemes. The making of a

CABINET - 17.6.2015

Compulsory Purchase Order to assemble the proposed development site had been envisaged when Cabinet had recommended undertaking the background work for a Compulsory Purchase Order in April 2012. Lovell Partnerships Limited had been appointed as the Council's Delivery Partner for the Electric Quarter and were progressing a detailed planning application with anticipated submission in July/August 2015. Lovell had demonstrated that finance was in place to deliver the scheme so it was now considered appropriate to progress the making of a Planning Compulsory Purchase Order to support the delivery process.

(Key decision – reference number 4076)

15

CABINET SUB-COMMITTEES FOR THE NEW MUNICIPAL YEAR 2015/16

AGREED that the following Cabinet Sub-Committees be established for the municipal year 2015/16:

Local Plan Cabinet Sub-Committee (4 Members)

Councillors Alan Sitkin, Ahmet Oykenner, Ayfer Orhan and Daniel Anderson

Enfield Residents Priority Fund Cabinet Sub-Committee (3 Members)

Councillors Yasemin Brett, Ahmet Oykenner and Achilleas Georgiou

Enfield Community Support Fund Cabinet Sub-Committee (3 Members)

Councillors Yasemin Brett, Achilleas Georgiou and Ahmet Oykenner

16

CABINET AGENDA PLANNING - FUTURE ITEMS

NOTED, for information, the provisional list of items scheduled for future Cabinet meetings.

17

ISSUES ARISING FROM THE OVERVIEW AND SCRUTINY COMMITTEE

NOTED that no issues had been submitted for consideration at this meeting.

18

MINUTES

AGREED that the minutes of the previous meeting of the Cabinet held on 29 April 2015 be confirmed and signed by the Chair as a correct record.

19

MINUTES OF ENFIELD RESIDENTS' PRIORITY FUND CABINET SUB-COMMITTEE - 12 MAY 2015

CABINET - 17.6.2015

NOTED, for information, the minutes of a meeting of the Enfield Residents' Priority Fund Cabinet Sub-Committee held on 12 May 2015.

Members noted that Minute No.6 referred to a small amount of money remaining in the 2014/15 Residents Priority Fund which had not yet been allocated.

AGREED, to refer this matter back to the Enfield Residents' Priority Fund Cabinet Sub-Committee in the first instance, with a report then being submitted to a future Cabinet meeting for consideration.

20

ENFIELD STRATEGIC PARTNERSHIP UPDATE

NOTED

1. A summary of the minutes of the Enfield Strategic Partnership Board meeting held on 9 June 2015, which was circulated at the meeting for Members' information.
2. The outcome of the Enfield Strategic Partnership's June Board meeting.
3. In response to questions raised, Councillor Taylor clarified the amount of funding available for bids being made to the Partnership; section 7 of the minutes referred.

21

DATE OF NEXT MEETING

NOTED

1. that the next meeting of the Cabinet was scheduled to take place on Wednesday 22 July 2015 at 8.15pm.
2. A provisional meeting had been scheduled for 12 August 2015 should any urgent matters arise for Cabinet consideration which could not await the next meeting scheduled for 16 September 2015. Members would be advised in due course.

Councillor Taylor (Leader of the Council) took this opportunity, on behalf of the Cabinet, to express his thanks and appreciation to Andrew Fraser (Director of Schools and Children's Services) who was attending his last Cabinet meeting prior to his forthcoming retirement. Councillor Orhan (Cabinet Member for Education, Children's Services and Protection) stated that it had been a privilege working with Andrew Fraser since 2010, he provided excellent leadership and led by example. Councillor Orhan thanked Andrew Fraser for his commitment and support at a time when difficult decisions had had to be made. Councillor Orhan placed on record her gratitude to Andrew Fraser and

extended her sincere good wishes to him for his retirement. Councillor Orhan's comments were endorsed by the Cabinet as a whole.

22

EXCLUSION OF THE PRESS AND PUBLIC

RESOLVED in accordance with Section 100(A) of the Local Government Act 1972 to exclude the press and public from the meeting for the items listed on part 2 of the agenda on the grounds that they involve the likely disclosure of exempt information as defined in Paragraph 3 (information relating to the financial or business affairs of any particular person (including the authority holding that information) of Part 1 of Schedule 12A to the Act (as amended by the Local Government (Access to Information) (Variation) Order 2006).

23

HOUSING GATEWAY LIMITED ANNUAL REPORT

Councillor Ahmet Oykenner (Cabinet Member for Housing and Housing Regeneration) introduced the report of the Director of Finance, Resources and Customer Services (No.15).

NOTED

1. Report No.10 also referred as detailed in Minute No.11 above.
2. The financial implications set out in section 6 of the report.

Alternative Options Considered: As detailed in Report No.10, Minute No.11 above refers.

Reason: As detailed in Report No.10, Minute No.11 above refers.
(Non key)

24

MOBILISATION AND OPERATION OF THE LEE VALLEY HEAT NETWORK (LVHN)

Councillor Alan Sitkin (Cabinet Member for Economic Regeneration and Business Development) introduced the report of the Director of Regeneration and Environment (No.16).

NOTED

1. That Report No.11 also referred as detailed in Minute No.12 above.
2. The breakdown of finance details set out in section 3 of the report.
3. That Appendix 4 of the report set out the risk assessment and mitigation.

Alternative Options considered: As detailed in Report No.11, Minute No.12 above refers; and, section 4 of this report.

Reason: As detailed in Report No.11, Minute No.12 above refers.
(Key decision – reference number 4080)

25

RE-PROVISION PROJECT - CONSTRUCTION CONTRACT

Councillor Alev Cazimoglu (Cabinet Member for Health and Social Care) introduced the report of the Director of Health, Housing and Adult Social Care (No.17).

NOTED

1. That Report No.12 also referred as detailed in Minute No.13 above.
2. The additional capital funding required as set out in the report.
3. The detailed project development and cost, and finance details of the project as clarified in the report and discussed by Members at the meeting.
4. The proposals for the existing facilities in the Borough.
5. The recognised demand for the provision of this facility and, the considerations which had been taken into account when planning the size and flexibility of the project. The needs of the residents and their families would continue to be met by the Council.

Alternative Options Considered: As detailed in Report No.12, Minute No.13 above refers.

DECISION: The Cabinet agreed to approve

1. The contract award to the company detailed in the recommendation of the report, accepting their tender in the sum detailed in the recommendation of the report, for the construction of the new 3 storey 70 bed care home on the site of the former Elizabeth House; and
2. Total scheme expenditure of the sum detailed in the recommendation of the report, including provision for construction, professional and technical costs, furniture, client costs, and a project contingency as detailed in paragraph 3.3 of the report; and
3. Allocation of a project contingency of £250,000 to be expended via operational decisions, where required; and

RECOMMENDED TO COUNCIL the approval of the additional capital cost of £2.647m as set out in section 6.1 of the report and for Council to note that the

estimated running and capital financing costs could be contained within the Medium Term Financial Plan provision.

Reason: As detailed in Report No.12, Minute No.13 above refers.
(Key decision – reference number 4089)

26

PONDERS END "ELECTRIC QUARTER" COMPULSORY PURCHASE ORDER

Councillor Ahmet Oykenar (Cabinet Member for Housing and Housing Regeneration) introduced the report of the Director of Regeneration and Environment (No.18).

NOTED

1. That Report No.13 also referred as detailed in Minute No.14 above.
2. The contents of the report.

Alternative Options Considered: As detailed in Report No.13, Minute No.14 above refers.

Reason: To update Cabinet on land and property acquisitions required to deliver the Electric Quarter against agreed budgetary provision and outlined viability issues that were affecting the scheme, for which Cabinet was recommended to note.

(Key decision – reference number 4076)